Additional crossing of the Clarence River at Grafton
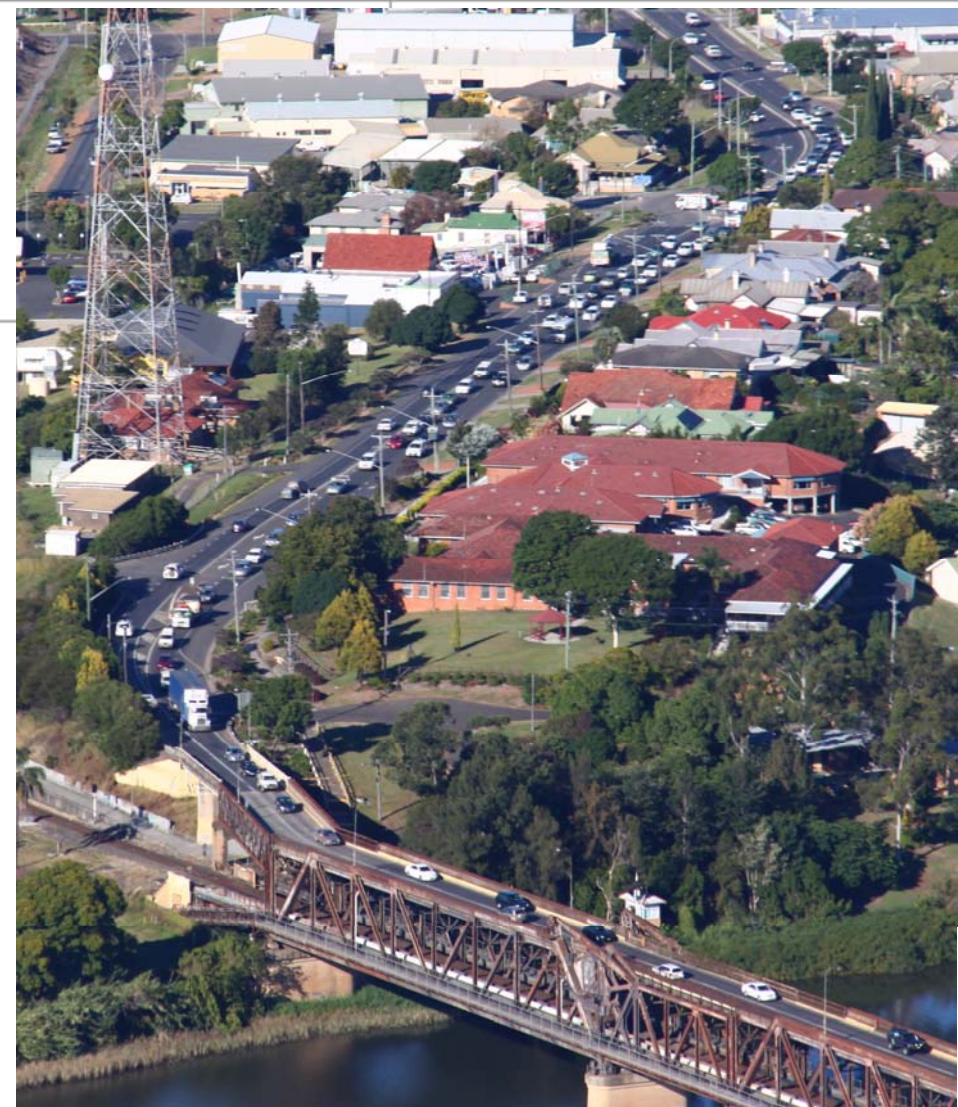
NSW GOVERNMENT | **Transport** Roads & Maritime Services

Value Management workshop briefing session

Grafton Community Centre
6-8pm Tuesday 16 October 2012

- **Part 1 – Briefing for community participants**

- **Part 2 – Community participant self-selection**

Part 1

Briefing for community participants

Welcome and introduction
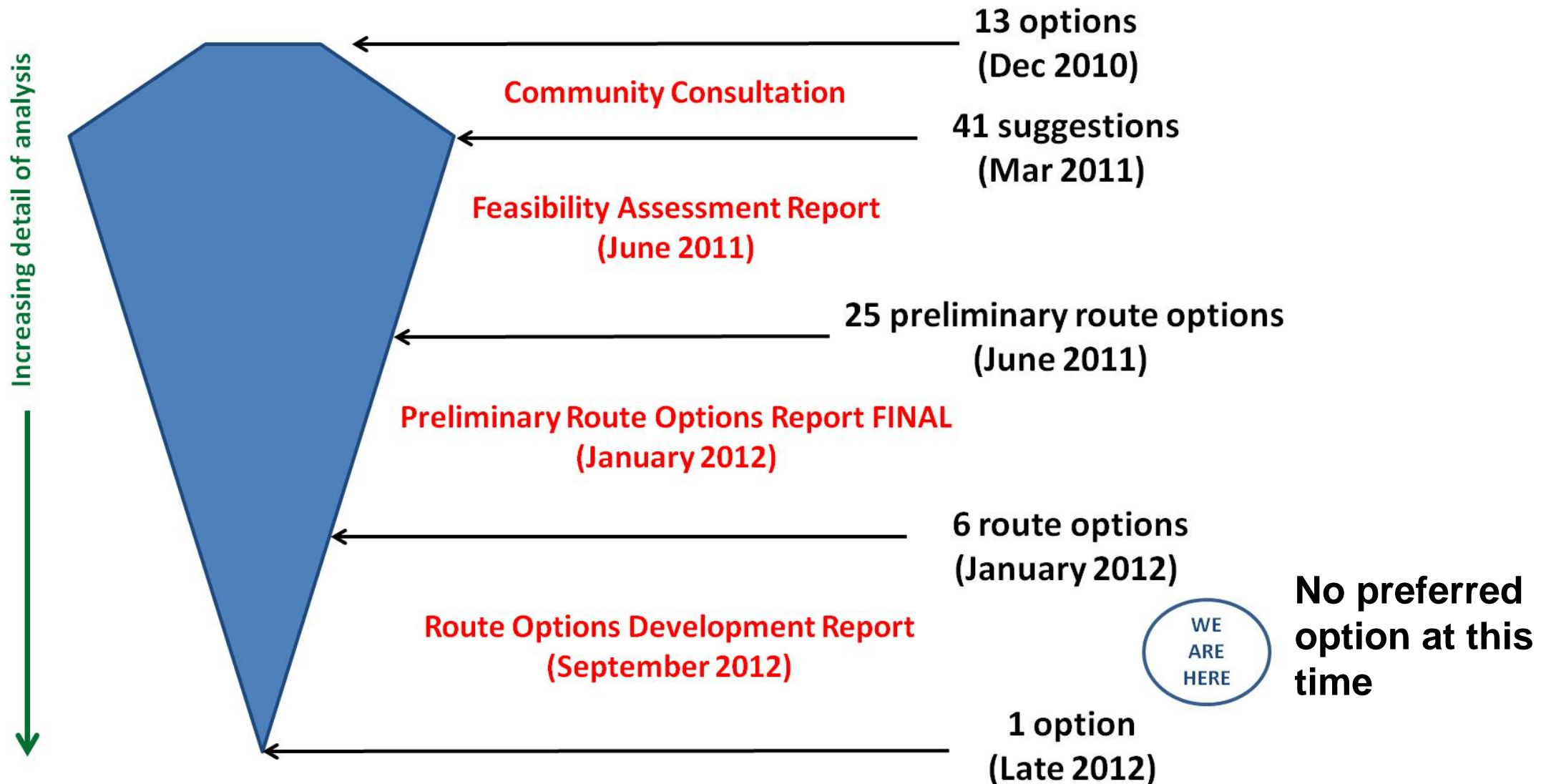
➢ Welcome and introductions

➢ Tonight's agenda:

❑ Project status and process

❑ Presentation by Chris Laird – Value Management Workshop facilitator

❑ Value Management Workshop participants

❑ Selection of community participants in Evaluation Workshop

Selection of Preferred Option

Increasing detail of analysis

13 options
(Dec 2010)

Community Consultation

41 suggestions
(Mar 2011)

**Feasibility Assessment Report
(June 2011)**

25 preliminary route options
(June 2011)

**Preliminary Route Options Report FINAL
(January 2012)**

6 route options
(January 2012)

**Route Options Development Report
(September 2012)**

WE ARE HERE

No preferred option at this time

1 option
(Late 2012)

NSW GOVERNMENT | **Transport** Roads & Maritime Services

Submissions closed Friday 12 October
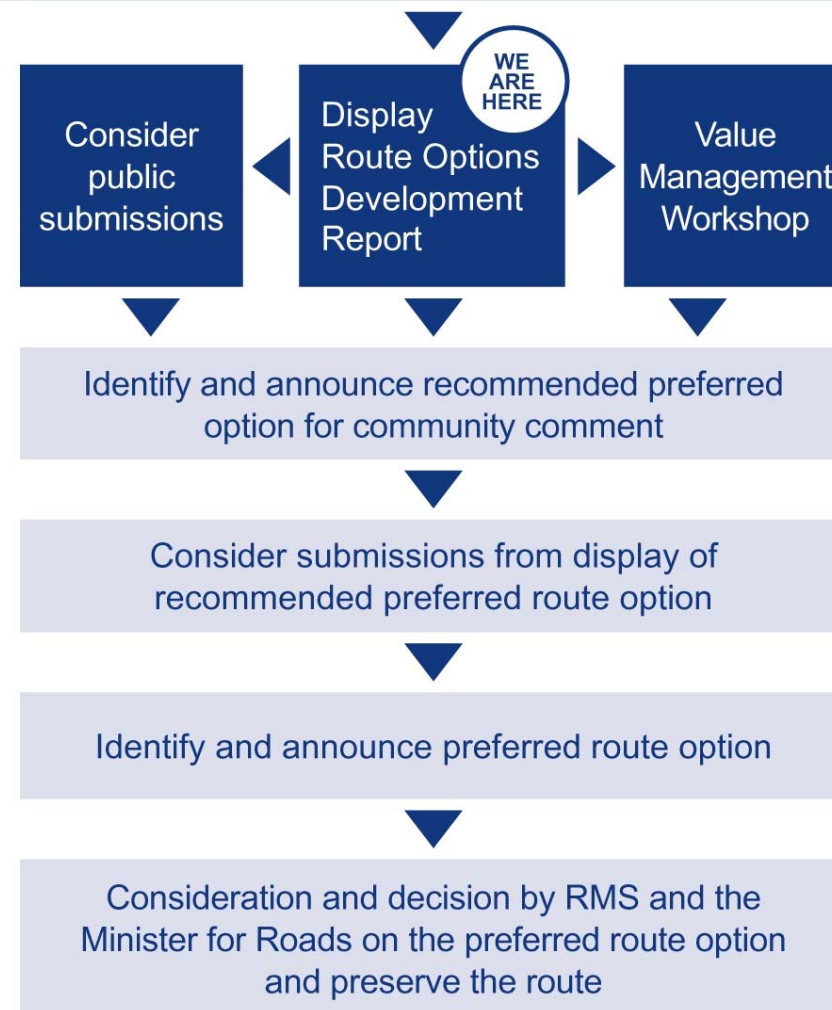
Inputs into decision on a recommended preferred option:

➢Investigations carried out (Route Options Development Report).

➢Community feedback.

➢Outcomes of Value management Workshop.

Community feedback on recommended preferred option will be invited.

This feedback will be considered before a final decision is made on the preferred option.

JAN 2012 — Announce short-list of route options

Consider public submissions | Display Route Options Development Report (WE ARE HERE) | Value Management Workshop

Identify and announce recommended preferred option for community comment

Consider submissions from display of recommended preferred route option

Identify and announce preferred route option

Consideration and decision by RMS and the Minister for Roads on the preferred route option and preserve the route

Presentation by Chris Laird

Value Management Workshop facilitator

Value Management Workshop

- A little about Chris Laird
- What is Value Management and the philosophy behind the workshop
- Walking through the agenda (the process)
- Overview of a sample project to show the potential outputs
- Questions and Answers

Value Management

Value Management is a structured, facilitated, process in which decision-makers, stakeholders, technical specialists and others work collaboratively to bring about value-based outcomes in systems, processes, products and services

Barton (2000)

Some Attributes of Value Management

➢ Multi-disciplinary

➢ Professionally facilitated

➢ Structured workshop

➢ Shared understanding

➢ Shared goals and objectives

➢ Working together to create solutions

➢ Ownership and commitment

Typical VM structure – Australian Public Sector
(2-day workshop, large groups - typically 20-30 people)

➢ *Preparatory work*

➢ *Workshop:*

- *Preliminaries*

- *Phase 1: Information / Understanding Phase*

- *Phase 2: Analysis and Determining Criteria*

- *Phase 3: Option Evaluation*

- *Phase 4: Drawing Conclusions, Making Recommendations and Preparing an Action Plan*

➢ *Action and Implementation*

Value Management Workshop

Attributes of the Workshop Participants

➢ *Express your opinion*

➢ *Allow others to express their opinion*

➢ *Recognise that all views are important*

➢ *Stay engaged with the process and stay patient*

➢ *Be open minded and listen to the other points of view*

➢ *Make recommendations "on balance" of **all** the views (including your own but not just your own) to achieve the project objectives*

➢ *Don't criticise people – focus on the task*

➢ *Be positive*

Value Management Workshop

Draft Workshop Objectives

General Workshop Purpose

In broad terms, the objective of this workshop is to obtain a common understanding of the project and its objectives, review the work undertaken to date and to recommend a preferred direction, if appropriate, so as to progress the project to the next stage of development.

Workshop Objectives

➢ *Clarify the objectives of the project;*

➢ *Examine the shortlisted options;*

➢ *Recommend a preferred option to the RMS for consideration;*

➢ *Develop an action plan to progress the project.*

Draft Agenda
DAY 1
23 October 2012

9.00 am	**Introduction**		Bob Higgins
	Welcome		Chris Laird
	Description of the workshop process		All
	Workshop Objectives		
	Information Phase / understanding		
	Overview of the project from the following perspectives:		
	(short presentations giving background information)		Chris Clark
	Background to the project and an overview of the journey so far		Project team
	Brief overview of the Short Listed options		
	Analysis Phase		
	•What's important about the crossing		All
	•The Problem Situation		All
	•Primary purpose of the Project		All
	•Development and weighting of assessment criteria		All
	Lunch		
	Analysis Phase (Cont)		All
	•Development of assessment criteria (cont)		
	Review of the options		Project Team
	Presentation of the options		
	•Analysis of the options (what's good about them, what's not so good)		All
4.00 pm	**Close**		

Value Management Workshop

Draft Agenda
DAY 2
24 October 2012

9.00 am	**Option Evaluation**	
	• Consideration and evaluation of options against the assessment criteria developed on Day 1	All
	• Recommendation of preferred direction, if appropriate	
	Workshop Outcomes and Action Plan	
	• Summary of workshop conclusions and directions	
	• Action Plan	All
	• Where to from here?	Bob Higgins
4.00 pm	**Close**	

Case Study – Sample Workshop Extracts

Value Management Workshop

- Participants (25):
  - Project team / RMS / TfNSW (7)
  - Clarence Valley Council (2)
  - Other Government agencies (2)
  - Community stakeholders (7)
  - Community members (7)

- Technical advisors (4)

Value Management Workshop

➢Project team / RMS / TfNSW Participants (7):

❑ Project team:

- Bob Higgins (RMS Project Director)
- Ben Schnitzerling (ARUP Project Director)
- Chris Clark (RMS Project Manager)

❑ Roads and Maritime Services (RMS)

- Graig Leckie (RMS Network Management)
- Alison Nash (RMS Environment Branch)
- James Green (NSW Maritime)

❑ Transport for NSW (TfNSW)

- TBA

Value Management Workshop

➢Clarence Valley Council and other Agencies (4):

  ❑2 x Clarence Valley Council Other Agencies

  ❑1 x Department of Planning and Infrastructure

  ❑1 x Environment Protection Authority

Value Management Workshop

➤Community stakeholders (7):
  ❑ 1 x Summerland Way Promotional committee
  ❑ 1 x Grafton Chamber of Commerce and Industry
  ❑ 1 x Transport (heavy freight) industry
  ❑ 1 x Public transport operator
  ❑ 1 x Emergency services
  ❑ 1 x Grafton-Ngerrie Local Aboriginal Land Council
  ❑ 1 x Clarence Environment Centre

Community and stakeholder evaluation workshop

➢ Community participants (7 - plus reserves):

  ❑ 1 x On or near Option E

  ❑ 1 x On or near Option A

  ❑ 1 x On or near Option C

  ❑ 1 x On or near Option 11

  ❑ 1 x On or near Option 14

  ❑ 1 x On or near Option 15

  ❑ 1 x Regular bridge user

➢ Self-selection of community participants

Participation in Value Management Workshop

- ➢ Attendance for both days :
  - ❑ Tuesday 23 October – 9am to 4pm
  - ❑ Wednesday 24 October – 9am to 4pm (approx.)
- ➢ Same participant to attend both days.
- ➢ Participants should read the Route Options Development Report prior to coming to the workshop.
- ➢ If a nominated participant is unavailable to attend the workshop, the reserve can be activated.
- ➢ The project team is available to answer any questions between now and the workshop.

Close of Part 1

Briefing for all stakeholders and community participants

Part 2

Community participant self-selection